



TAILWIND



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keeps CRW
Airmen ...**

READY

**PAGES
10-11**

Travis families juggle mission, distance learning

Chustine Minoda

60TH AIR MOBILITY WING PUBLIC AFFAIRS

Challenged. Exhausted. Overwhelmed.

That's how many working parents would describe themselves while trying to juggle work and school-aged children's distance learning.

"Tired is my middle name," joked Capt. Jennifer Orozco, 60th Medical Operations Squadron social worker, who has five kids, including a newborn.

The Orozcoco face the standard challenges of having a growing family; however, with in-school classes canceled since the beginning of the school year, it has made life even more challenging.

While on maternity leave, Orozco still manages to catch up with work, meet her newborn's demands and ensure her school-aged children stay on track with schoolwork while at the Travis AFB Youth Center.

Despite their busy schedules, the Orozcoco make sure their children get all the support they need, not just academically, but also mentally.

"We keep an open dialogue with our children for them to express concerns they've had since COVID-19 came about," said Orozco. "We encourage and support them the best way we can, and try to address any concerns that come up. Children are very resilient, especially military children, so they've done well overall with the changes this year."

Other active-duty parents have had similar experiences.

"Having kids in separate grades is really tough," said Matthew Campbell, 349th Operations Group resource adviser. "I'm in the middle of a fiscal year close out, I'm the money person at work, and I have to be extremely involved."



U.S. Air Force photo/Chustine Minoda

U.S. Air Force Senior Master Sgt. Louella Campbell, center, 60th Medical Support Squadron TRICARE Operations and Patient Administration flight chief, helps her daughter, Hazel Campbell, left, with her homework while distance learning at home Sept. 17 in Vacaville, California. Schools surrounding Travis Air Force Base, California, started this school year through distance learning due to COVID-19.

Campbell and his wife, Senior Master Sgt. Louella Campbell, 60th Medical Support Squadron TRICARE Operations and Patient Administration flight chief, take turns working from home while their four children stay home while enrolled in distance learning.

Monitoring children's progress can be a challenge while trying to find time for their own work, said Campbell.

"I mean, right now during this season, Mr. Campbell has to work on the weekends at home because his attention is on the kids during the week," said

Sergeant Campbell. "I don't work in the mornings because they need the internet. There are six people in the house all fighting for internet, so the four kids have the priority. I work at night after everyone goes to bed."

See JUGGLE Page 20

Blaze burns near base's South Gate



U.S. Air Force photo/Senior Airman Jonathon Carnell

Rio Vista Fire Department firefighters water farmland Oct. 26 outside the south gate of Travis Air Force Base, California. Travis firefighters from the 60th Civil Engineer Squadron partnered with the Suisun City and Rio Vista Fire Departments in fighting a fire outside the south gate near Highway 12 and Walters Road in the City of Suisun.

AMC commander announces her priorities

Air Mobility Command Public Affairs

SCOTT AIR FORCE BASE, Ill. — Amid a changing global strategic environment, Gen. Jacqueline Van Ovost, commander of Air Mobility Command, announced today her four command priorities to accelerate change and maximize readiness within AMC.

"Our new priorities are to develop the force and advance warfighting capabilities to maximize full-spectrum readiness and generate the credible capacity required to project the Joint Force and ensure strategic

deterrence," Van Ovost said.

Great power competition has fundamentally changed the global strategic environment. Rapid advancements in technology and the increasingly low cost and ease of its diffusion have increased the range, speed, and lethality of adversary capabilities. The character of war has also changed as contested environments—from cyber to space—continue to grow and threats within those environments continue to increase in credibility. These changes, combined with anticipated budget constraints, threaten AMC and the Air Force's role as the world's most respected

and dominant Air Force.

The command's revised priorities focus and accelerate AMC's efforts to rise to challenges in the global strategic environment and to leverage short-term opportunities to ensure the United States retains a competitive edge in Rapid Global Mobility against competitors like China and Russia.

"While we focused on combat operations in the Middle East for 30 years, our adversaries developed the warfighting concepts and weapon systems specifically designed to defeat our capabilities," Van Ovost said. "Now, rapid advancements in

technology and the increasingly low cost and ease of diffusion have increased our adversaries' lethality and accelerated the timelines for when they can threaten our global presence and operational capabilities. AMC must accelerate change now to compete, deter and win."

She added, "If we don't change quickly, Air Force wargaming suggests the country could experience significant losses in future high-end conflicts involving attacks on military and commercial logistics networks preventing the United States from projecting quick and decisive power."

See PRIORITIES Page 15

Tailwind

Travis AFB, Calif. | 60th Air Mobility Wing

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Visit the Travis public web site at <http://www.travis.af.mil>. Read the Tailwind online at <http://tailwind.dailyrepublic.net> or by accessing the Travis SharePoint.

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On the cover

U.S. Army and Air Force members celebrate a successful lift off during a sling load training event Oct. 19 during Green Flag Little Rock 21-01 at Little Rock Air Force Base, Arkansas.

U.S. Air Force photo/Airman 1st Class Isaiah Miller

Brown lays out vision for service

Charles Pope

SECRETARY OF THE AIR FORCE
PUBLIC AFFAIRS

ARLINGTON, Va. — Air Force Chief of Staff Gen. Charles Q. Brown Jr. said Oct. 21 that the service must “fully understand our adversary,” it must successfully adapt to information-age warfare while moving with speed and certainty in order to fulfill missions and protect national security.

In his first appearance at the influential Mitchell Institute for Aerospace Studies since becoming the Air Force’s highest ranking officer, Brown offered his prescription during the virtual event for maintaining the service’s excellence, his approach on leadership and insights on an array of topics ranging from the status of the nuclear triad to the value of war games and bureaucracy.

Tying them together was Brown’s insistence that the Air Force move fast and that its policies and practices conform to a time of great power competition and the value of joint operations.

“Our peer competitors ... are challenging us in different ways and challenging how we are able to generate combat power now and into the future,” he said, adding that how the threats are defined must also be recalibrated.

“We’re in contested space right now when you think about cyber,” he said. “We need to be thinking about how we deal in the homeland as well at the same time we think about how we might fight what I call an ‘away game.’”

Brown spoke at length during the hour-long session about a document he released in August entitled “Accelerate Change or Lose,” an eight-page document capturing his priorities and the

See **BROWN** Page 18



U.S. Air Force photo/Nicholas Pilch

Sandy Person, U.S. Air Force civic leader and Travis Golden Bear, reacts Oct. 22 after receiving the Tampa Bay Trophy at Travis Air Force Base, California. The award is presented by the Tampa Defense Alliance to honor a civilian for their distinguished service and contributions to Airmen.

Civic leader honored with award

Airman 1st Class Karla Parra
60TH AIR MOBILITY WING PUBLIC AFFAIRS

Sandy Person, U.S. Air Force civic leader and Travis Golden Bear, received the Tampa Bay Trophy Oct. 22 at Travis Air Force Base, California.

The award was presented by the Tampa Bay Defense Alliance, which recognizes distinguished civic leaders who go above and beyond to serve the military community.

“Winning this award is an incredible honor,” Person said. “I’m so inspired to be part of such an amazing group of individuals who dedicate, sacrifice, and give their lives to serve the men and women of the Air Force.”

As an Air Force civic

leader, Person works alongside the Chief of Staff of the U.S. Air Force, which allowed her to shine light on numerous community-support issues to enhance military families’ quality of life. Her contributions improved affordable housing, military spouse license reciprocity between states and quality education for frequently transferring military families as well as a host of other topics affecting Airmen and their families.

During the presentation, the citation lauded Person, “Ms. Person provided exemplary energy, compassion and sustained, enduring service to the men and women who provide our nation’s critical global mobility capability.”

Person also played a

pivotal role in forming the California Defense Alliance, where she continued to lobby for all uniformed services at state and national levels.

“We all feel good when we help each other, and the truth is we’re all in this together,” Person said. “One silver lining from COVID-19 is we are valuing our relationships more, because we don’t get to take them for granted anymore.”

As the longest-serving “Golden Bear,” the highest recognition bestowed upon Travis’ most distinguished civic leaders, Person consistently supports mission readiness. In fact, she led community efforts with the installation’s Phoenix Spark Innovation team during the rise of COVID-19.

The citation continues: “She championed a ‘West Coast Innovation Center that partnered Silicon Valley companies with the Travis Air Force Base innovation program ... allowing the Air Force’s largest regional hospital to continue operations.’”

Her contribution resulted in the purchase of 16 new 3D printers which were used to produce personal protective equipment, the essential components to sustaining on-going operations at David Grant USAF Medical Center.

“I hope that my legacy inspires,” Person said. “The truth is we can all do better, we can all share, and we can all find our unique way of bringing that gift and that commitment to the men and women who serve.”

Travis leader boosts language skills with LEAP

Lori Quiller

AIR FORCE CULTURE AND
LANGUAGE CENTER OUTREACH TEAM

MAXWELL AIR FORCE BASE, Ala. — Following the retirement of Maj. Gen. Patrick Higby in September, Col. Antonio Delgado became the highest-ranking officer in the Language Enabled Airman Program, part of the Air Force Culture and Language Center.

A physician, Delgado is flight commander of the hyperbaric medicine clinic and assigned to the 60th Operational Medical Readiness Squadron at Travis Air Force Base, California.

“LEAP is a great program,” Delgado said. “I truly believe in its mission, and its impact on security cooperation engagements and the opportunity to be a face of the program in some fashion is a true honor.”

Born in Colombia, Delgado earned his medical degree from the National University of Colombia in 1988, and thereafter, immigrated to the United States. In 1996, he completed an Internal Medicine Residency at Cook County Hospital in Chicago, then went into academic medicine with the Chicago Medical School and later with the University of Illinois at Chicago. He was part of the UIC Hispanic

Center of Excellence and was appointed to the Hispanic Medical Association, the minority chapter of the American Medical Association.

In 2007, Delgado joined the United States Air Force. As a flight surgeon, he helped train international flight surgeons from the Advanced Aerospace Medicine for International Medical Officers course at the USAF School of Aerospace Medicine. He partnered with AFSOUTH and SOUTHCOM on several international engagements in South America.

During this time, Delgado was accepted into the LEAP program, an event that aligned with his desire to be part of a cadre of language-enabled, cross-cultural Airmen in the Air Force.

Perhaps one of the main misconceptions about LEAP is that native language speakers have an easy time in the program.

But that’s not the case, according to Delgado, whose first language is Spanish.

“While I grew up in Colombia, I’ve been in the U.S. for more than 20 years,” Delgado said. “LEAP has helped me maintain my native language skills by providing me the opportunity to take Spanish language classes. Their academic rigor and seasoned professors



Courtesy photo

U.S. Air Force Col. Antonio Delgado, kneeling center, 60th Operational Medical Readiness Squadron commander at Travis Air Force Base, California, demonstrates intubation techniques for Mexican navy medical residents in July 2016 in Mexico City.

challenge the student’s skills such that I personally have had to buckle down and study hard to keep up with the class requirements. I think that’s how it should be.”

In an assignment in 2015, Delgado was an international health specialist to the Air Force as liaison to the National Guard and Chief of Global Health Engagements branch at the Office of the National Guard Bureau

Joint Surgeon. During that time, he had the opportunity to stretch his linguistic skills and dig into his culture skills as well.

“When you have the opportunity to use your cultural competence skills with your language skills, and, for me, my medical training, it’s a unique opportunity to see how they enhance each other and create a synergism, making security cooperation events far more productive

and valuable,” Delgado said. “The State Partnership Program, which I worked on with the National Guard Bureau, aligned one National Guard unit with one country. And that’s not a simple handshake agreement.

“It allowed me to work with high-level officers from different countries, building and leveraging relationships, and creating support. This is a prime

See **LEAP** Page 18

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U.S. Navy photo/Mass Communication Specialist 1st Class Kyle Steckler
U.S. Navy Lt. Lorna Brown, a dietician assigned to Navy Medicine Readiness and Training Command Bremerton in Bremerton, Washington, signs a breast cancer awareness support display during Breast Cancer Awareness month Oct. 14.

Proactive screening, detection help to battle breast cancer

Douglas H. Stutz
 NAVAL HOSPITAL BREMERTON/NAVY MEDICINE READINESS AND TRAINING COMMANDS BREMERTON PUBLIC AFFAIRS OFFICER

Institute projects that by the end of 2020, more than 276,000 women will be diagnosed with invasive breast cancer, resulting in more than 42,000 deaths from the disease. In fact, according to the NCI, breast cancer remains the second leading cause of cancerous death for American women – preceded only by skin cancer deaths.

“It’s estimated that one in eight women will experience some type of breast cancer during their life time,” added Buchar, stressing that all her patients need to be proactive and get their annual mammogram screening accomplished on a timely basis.

“Our message to everyone is not wait for any symptoms to appear. Get screened because

There is perhaps no better way to emphasize the Military Health System’s “Women’s Health” theme for October than to recognize that it is also Breast Cancer Awareness month.

“The primary purpose of this annual campaign is to increase awareness of this disease,” said Marde Buchar, lead mammography technologist for Navy Medicine Readiness and Training Command Bremerton’s Radiology Department.

National Institutes of Health’s National Cancer

See **CANCER** Page 12



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CENTURY 21

Retired reserve pay notification resumes

Headquarters Air Reserve Personnel Center Public Affairs

BUCKLEY AIR FORCE BASE, Colo. — Effective Oct. 1, Headquarters Air Reserve Personnel Center reinitiated the process to notify retired service members on the procedures to draw retirement pay.

Notification letters will be sent out approximately three to four months prior to the member turning age 60 or reaching their confirmed Reduced Retirement Pay Age date. Within this notification letter, retirees will be informed of the current pay document(s) needed for submission and how to apply for retirement pay online via myPers.

Letters will be sent via email and to the current home mailing address on file for the member in the Military Personnel System, not in the Defense

Enrollment Eligibility Reporting System.

Headquarters Air Reserve Personnel Center stresses the importance that all retirees keep their current home mailing and email addresses up to date in the Military Personnel System.

Retirees may update their information by taking the following steps:

1. Log into myPers.
2. Under the Retiree Profile navigate to the “I would like to” option.
3. Select “Update my address/phone/email address” and submit the most current information.

Retirees may log in to myPers and click on the “Contact us” link, or call the Air Force Personnel Center at 1-800-525-0102 for more information.

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Engineer wins Women of Color STEM honor

Allyson B. Crawford
 AIR FORCE LIFE CYCLE MANAGEMENT CENTER PUBLIC AFFAIRS

WRIGHT-PATTERSON AIR FORCE BASE, Ohio — The Women of Color STEM award is a prestigious, annual honor granted to those in the field who make significant contributions across 15 categories, including positively impacting government, educational leadership and technical innovation.

A civilian Airman and electrical engineer for Air Force Life Cycle Management Center’s Fighters and Advanced Aircraft, Monique Brisson

was honored with the Professional Achievement in Government award during the 2020 Women of Color STEM Virtual Conference held Oct. 8-10. Brisson was nominated by Dr. John Camp, chief of the Joint All Domain Systems Section, Mission Analytics Branch for the Air Force Research Laboratory. Prior to her recent move to AFLCMC, Brisson worked for the 711th Human Performance Wing at Wright-Patterson AFB, part of AFRL.

Brisson was in JROTC in high school and then attended Florida A&M University on a scholarship. A self-proclaimed

“nerd” who loved to spend free time in the library, Brisson says she discovered engineering while looking through books one day. From that discovery, a spark was lit and she began researching the field, career options and the impact she could make with the right training.

During her college days, Brisson completed an internship at Eglin AFB, Florida. This created a sense of purpose, and she knew she wanted to work for the government from that point forward.

For nearly nine years, Brisson has worked in a variety of

See **STEM** Page 12

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1) U.S. Air Force Senior Airman Christopher Novelli, 60th Communications Squadron radio frequency transmission systems technician, examines the wiring of a giant voice pole amplifier Oct. 14 at Travis Air Force Base, California. The 60th CS maintains 58 giant voice system poles capable of spreading messages to base residents and personnel on Travis AFB. 2) U.S. Air Force Airman Jonathan Matczak, 60th CS radio frequency transmission systems technician, replaces parts on a giant voice pole Oct. 14 at Travis AFB. 3) U.S. Airmen from the 60th CS and the 60th Civil Engineer Squadron work together to replace the giant voice system drivers on a pole Oct. 14 at Travis AFB.



1

GIANT VOICE

Airmen perform repairs on base system

U.S. Air Force photos by Chustine Minoda

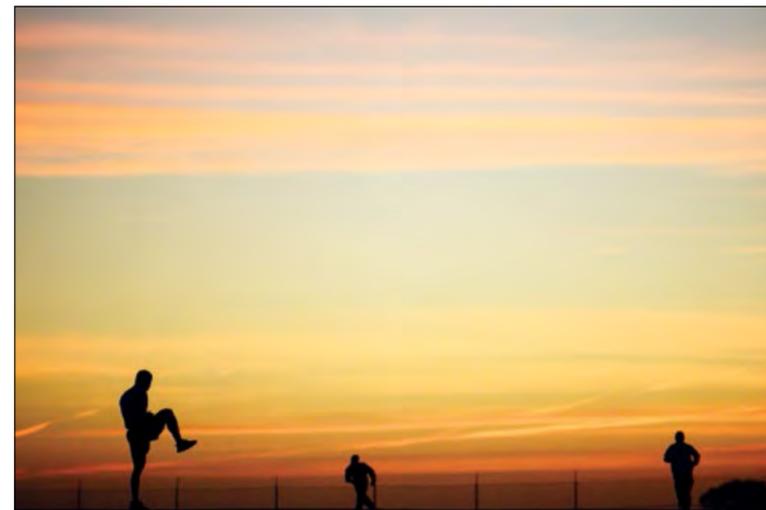


2



3

Breaking a sweat as dawn breaks



U.S. Air Force photo/Nicholas Pilch

U.S. Airmen from the 60th Logistics Readiness Squadron workout on a track Oct. 27 at Travis Air Force Base, California. Air Force officials announced in September that physical fitness assessments will resume Jan. 1, 2021.

Air Force awards contract for new cyberspace test facility

Mila Cisneros

AIR FORCE INSTALLATION AND MISSION SUPPORT CENTER PUBLIC AFFAIRS

The Air Force Civil Engineer Center is leading the construction of \$107 million in state-of-the-art facilities at Eglin Air Force Base.

The facilities will help the Air Force develop next generation technologies and winning capabilities against security threats or technologically advanced adversaries.

The collaboration between AFCEC and the Mobile District of the U.S. Army Corps of Engineers successfully drove the award of two contracts for construction of the new cyberspace test facility and the advanced munitions complex at Eglin AFB.

“The facilities will help the Air Force maintain a technology edge over our adversaries by developing and testing next generation cutting-edge

weapons,” said Col. Dave Norton, director of AFCEC’s Facility Engineering Directorate. “AFCEC works with Air Force installations to construct resilient and mission ready facilities that provide a high level of combat power, readiness and lethality.”

USACE Mobile District is the design and construction agent for the projects, with AFCEC is overseeing overall construction, ensuring the execution of all phases of the projects remain timely and delivered within budget.

Both projects were awarded to Hensel Phelps, a large national contractor with vast experience performing military construction projects.

The advanced munitions technology complex is a two-phased project with phase one contracted in March 2019. The groundbreaking ceremony was held in May 2019.

This collaborative research workspace will house engineers and scientists as they develop and experiment with new, highly sophisticated munitions, powerful technologies and explosive materials for warfighters.

The development, considered a true national asset, will include eight facilities designed with the highest safety and security standards.

“The complex will deliver modernized infrastructure that enables safe and efficient research opportunities for next generation munitions,” said Brian Schrage, AFCEC project manager.

The recent award of a \$19 million contract is the second phase of the project in support of the Air Force Research Laboratory’s high explosive research and development of nano-explosives and advanced energetics.

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Puzzles

STR8TS

No. 514

Medium

		2						4	5
6								1	
				3					
				7					
	3					8			7
9	8			3					
		9						1	
				3		8		7	
2									

Previous solution - Easy

2	1	3	9	8	7	6	5
3	2	4	1	9	8	7	6
3	5	6	4	8	7		9
4		7	5	6	2	1	
8	6	5	7	3	4		
9	7	8	6	3	5	4	2
5	8	9	4	2	1	3	
6	5	7	4	2	3	8	
7	6	3	2	1	4	5	

How to beat Str8ts – Like Sudoku, no single number can repeat in any row or column. But... rows and columns are divided by black squares into compartments. These need to be filled in with numbers that complete a 'straight'. A straight is a set of numbers with no gaps but can be in any order, eg [4,2,3,5]. Clues in black cells remove that number as an option in that row and column, and are not part of any straight. Glance at the solution to see how 'straights' are formed.

You can find more help, tips and hints at www.str8ts.com

SUDOKU

No. 514

Very Hard

			9		5	8		
	6		3					
1			6			3	4	
2						9	7	
7		1		2		8		
6	3						2	
5	6		2			7		
			7		3			
	7	4		8				

Previous solution - Tough

7	6	1	4	8	5	2	9	3
9	5	3	2	7	6	8	4	1
8	4	2	3	1	9	5	6	7
2	9	7	1	5	8	4	3	6
1	8	4	7	6	3	9	5	2
5	3	6	9	2	4	1	7	8
6	7	5	8	4	2	3	1	9
4	2	9	6	3	1	7	8	5
3	1	8	5	9	7	6	2	4

To complete Sudoku, fill the board by entering numbers 1 to 9 such that each row, column and 3x3 box contains every number uniquely.

For many strategies, hints and tips, visit www.sudokuwiki.org

If you like Str8ts, Sudoku and other puzzles, check out our books, iPhone/iPad Apps and much more on our store at www.str8ts.com

The solutions will be published here in the next issue.

Voluntary Leave Transfer Program

The following Travis employees are approved as leave recipients through the Voluntary Leave Transfer Program: Rebecca Austria, 60th Maintenance Group; John Butler, Special Tactics Training Squadron; Jaqualynn Cabanlit, Travis AFB Commissary; Neftaly Clark, 1st Special Operations Force Support Squadron; David Duncan, 319th Reconnaissance Wing, Grand Forks AFB; Rabiye Hamilton, Travis AFB Commissary; Patrick Hodge United States Transportation Command, Scott AFB; Mark Holmes, 10th Contracting Squadron;

Dina Patterson-Steward, 60th Aerial Port Squadron; Jason Perkins, Grand Forks AFB; Gina Silva, Air Force Academy headquarters; Jean Sommer, Travis AFB Commissary; Maria Thammasen, 60th Force Support Squadron; and Dennis Weaver, Air Force Manpower Agency.

The VLTP allows an employee who has a medical emergency or is affected by a medical emergency of a family member and is without availability of paid leave to receive transferred annual leave directly from other employees. For more information, call 707-424-1720.

Airmen practice proficiency during Green Flag



1) U.S. Air Force Staff Sgt. Mario Balderrama, 921st Contingency Response Squadron force protection journeyman, fires a simulated round while taking cover behind an MRZR all-terrain vehicle during an ambush scenario Oct. 17 during exercise Green Flag 21-01 at Little Rock Air Force Base, Arkansas. Balderrama and his defender counterparts are responsible for the safety and security of the unit while deployed.

Senior Airman Chad Kotce

921ST CONTINGENCY RESPONSE SQUADRON

Airmen from the 621st Contingency Response Wing tested their skills while participating in an exercise from Oct. 11-21 at the Joint Readiness Training Center and Little Rock Air Force Base, Arkansas.

The 10-day training event, known as Green Flag 21-01, gave the contingency response Airmen an opportunity to practice setting up and operating air bases in austere environments, all while staying safe during the COVID-19 pandemic.

"A lot of times when we do JRTC, it is a kind of smaller role ... but this is a much more robust presence," said Col. Doug Jackson, 621st CRW commander, when asked how this iteration of JRTC compares to previous ones.

"We have multiple teams, tons of training, and the folks here have been very accommodating of the extra things we need to do because we have had to cancel some of our large-scale exercises," he added. "This is a great example of people taking it seriously by wearing their masks and following the guidance of the (Centers for Disease Control and Prevention) and the Secretary of Defense."

Despite dealing with the challenges of COVID-19, the 621st CRW used Green Flag 21-01 not just as an opportunity for its members to stay proficient with their core contingency response skills, but to also test out new innovative ideas.

One of the highlights of the training event was seeing if a helicopter could carry one of the CRW's critical assets, the MRZR, in a technique called a sling-load.

"Sling-load is an essential mission capability to in-fill any airfield anywhere on the globe," said Lt. Col. Robert Kline, 921st Contingency Response Squadron commander. "We used some new equipment we never had before that will be pivotal in completing that mission. By building, practicing and proving that capability, it just continues to enhance the enterprise."

The execution of Green Flag 21-01 was made possible with support of Airmen from the 40th Airlift Squadron out of Dyess Air Force Base, Texas, the 19th Airlift Wing out of Little Rock Air Force Base, and Soldiers from the 77th Combat Aviation Brigade out of Camp Robinson, Arkansas.

In regard to future exercises and dealing with the uncertainty of COVID-19, Jackson is optimistic.

"One thing we know for sure is that our mission is not going away and it is awesome to see exercises like these show we can still do this," he said. "We can still operate, we can maintain our readiness, we can get the training we need and we can still do whatever we're called to do for the Department of Defense."

Although, COVID-19 has affected the entire world, the 621st CRW remains resilient. By pushing the boundaries of their training while prioritizing safety, they are able to remain prepared to complete their mission anywhere they are sent, pandemic or not.



U.S. Air Force photo/Airman 1st Class Isaiah Miller



U.S. Air Force photo/Airman 1st Class Isaiah Miller



U.S. Air Force photo/Senior Airman Chad Kotce



U.S. Air Force photo/Senior Airman Chad Kotce

2) A UH-60 Black Hawk from Camp Robinson, Arkansas, executes a sling load operation Oct. 19 as part of exercise Green Flag 21-01 at Little Rock Air Force Base, Arkansas. 3) U.S. Army Sgt. 1st Class Christopher Hill, 34th Combat Training Squadron ground liaison officer, inspects the rigging on a Polaris MRZR ATV after it was transported during a sling load training event Oct. 19 as part of Green Flag at Little Rock AFB. 4) Command-and-control Airmen communicate on the phone with their counterparts Oct. 19 during Green Flag at Little Rock AFB. 5) U.S. Air Force Senior Airman Jordan Whaley, 921st Contingency Response Squadron aerial port journeyman, conducts a joint inspection on a Humvee Oct. 15 during Green Flag at Little Rock AFB.



Courtesy photo

Monique Brisson, Air Force civilian and electrical engineer for Air Force Life Cycle Management Center's Fighters and Advanced Aircraft, was honored with the Professional Achievement in Government award during the 2020 Women of Color STEM Virtual Conference held Oct. 8-10.

STEM

From Page 7

engineering roles for the Air Force. While at Robins AFB, Georgia, and the 581st Software Maintenance Squadron, she was a software maintenance engineer, writing test programs to test components for use in aircraft.

"I'm just incrementally progressing (in my career)," Brisson explained. "I do not know if there is an end goal. There are so many opportunities just working for the Air Force. I am so excited to work on these technologies to help the warfighter."

Brisson is humbled by the award and proud to represent the Air Force. Writing in her nomination letter, Camp said the following:

"From the very beginning of her Air Force career in engineering, Monique was pressing forward and leading the way ahead. She successfully secured Air Force Research Lab sponsorship of her master's degree thesis research and leveraged that into a full-time position as an Air Force

electronics engineer at Robins AFB. Playing a critical role in the Commander's Challenge team, she led the development of the sensor fusion component. For her contributions, she was recognized with the Air Force Civilian Achievement Award Medal.

"Monique later moved to Wright-Patterson AFB as a research electrical engineer. Eager to tackle new challenges, she began focusing on modeling and simulation, in particular, virtual reality. Demonstrating her ability to broadly apply her capabilities, she enabled a novel study incorporating human motion tracking, virtual reality, biometric monitoring, and aircraft maintenance."

Winners reflected on the conference theme, "The World is Counting on Us: Reset to Rise." For Brisson, the theme conjures up images of doing yoga, meditating or praying while striving for the highest version of self.

"Take time to connect with yourself," she said. "Find your passion. Find your purpose. Take actions that propel you to greater heights."

Brisson has an undergraduate and two graduate degrees and is considering a doctoral program in the future. She credits her success to her mother who instilled the value of hard work. During her virtual acceptance speech, Brisson said, "I am the third of four children and I watched my mother perform miracles raising the four of us on her own. She always stressed the values of education and hard work. Initially, I struggled in college to find my learning style but with perseverance and support of family and mentors, I finished college and two graduate degrees. Through my job with the Air Force, I have opportunities to work on amazing technology and also find a way to give back to the community. I am grateful for my rewarding career."

Brisson gives back by tutoring and speaking to local students in the Dayton, Ohio area. She believes the best way to get more women of color involved in the STEM field is to be visible and just show that opportunities abound for those who want to work for them.

Cancer

From Page 6

early detection saves lives," Buchart said.

Yet as patient and provider alike can affirm, there are really no tell-tale signs or symptoms. This is why annual screening is advocated. When the tumor is small, it is much easier to treat. The most common physical sign is a painless lump. Breast cancer can also spread to underarm lymph nodes causing a lump or swelling. Other possible – albeit less common – indicators include breast pain and/or heaviness; persistent changes such as swelling, thickening, or redness of the skin. If anything is noticed or felt, timely evaluation by a physician is recommended.

"Although I am new to this position, it is a position which I feel is especially challenging and rewarding," shared Buchart, who previously served as an X-ray and CT technologist at NMRTC Bremerton. "As a mammographer, I can now focus much more intently on detection and prevention of (the) disease."

Buchart attests that if any type of breast cancer is diagnosed early and is followed by aggressive treatment before the cancer spreads, the five year survival rate for breast cancer is over 85 percent.

"Our radiologists here are all working aggressively every day to diagnose, keep on top of the best available treatments and work together to all those involved to try and eradicate any cancer," remarked Buchart.

Research has found that cancers discovered during early screening exams are often smaller in size and more likely to be confined to the breast. When considering the size and likelihood of spread, the importance of early detection becomes obvious.

"Earlier to catch, earlier to treat," agreed Navy Hospital Corpsman 3rd Class Kyra James, of NMRTC Bremerton Radiology department.

The NCI recommends monthly breast self-examinations and periodic clinical breast examinations for younger women and annual

mammograms starting at age 40. However women with risk factors for breast cancer, such as certain changes in the BRCA1 or BRCA2 gene or certain genetic syndromes may be screened at a younger age and more often. Breast cancer risk does vary by age, race, and ethnicity. Compiled ACS statistical evidence attests that breast cancer risk increases as a woman ages until the seventh decade.

The risk factors for women include family history and genetic predisposition of breast cancer, reproductive factors such as pregnancy, fertility drugs, hormonal birth control; and excess body weight, physical activity, and nutritional habits.

Men aren't immune either, although cases in men are less common. Similar to women, male breast cancer risk increases with age, and there are also risk factors such as radiation exposure, family history of breast cancer and obesity.

According to the NCI, women aged 50 to 69 years who have screening mammograms have a lower chance of dying from breast cancer than women who do not have screening mammograms. And fewer women are dying annually of breast cancer in the United States, but it is not known whether the lower risk of dying is because the cancer was found early by screening or whether the treatments were better.

The benefits of digital mammography are many. It allows the radiologist to review electronic images of the breast using special high-resolution monitors. Objects can be magnified for close ups of specific areas of interest, adjusted brightness, increased or decreased contrast and inverted the black and white values while reviewing the images in order to thoroughly evaluate and focus on any specific area of concern, such as small calcifications, masses and other subtle signs. Being able to manipulate images is one of the major benefits of digital technology because it makes it easier to detect breast cancers. As soon as the image is taken it can be transmitted internally in real time to be reviewed by the radiologist.

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Priorities

From Page 3

To ensure continued projection of the Joint Force and strategic deterrence, AMC's priorities rest upon developing Total Force Mobility Airmen and advancing warfighting capabilities to operate more quickly and with greater agility.

To increase the lethality and agility of Rapid Global Mobility, AMC is developing teams of Multi-Capable Airmen to accomplish air mobility support tasks outside their core Air Force Specialty Code, capable of providing force-multiplying effects in austere, nontraditional locations for the Joint Force.

Along with Multi Capable Airmen, Van Ovost spoke of the need to develop Digitally-Adept Airmen who can fuse data, analytics, artificial intelligence and emerging technology with innovative thinking and processes to enable the warfighter and the command to operate faster, smarter, and to make better-informed decisions.

"You, our Total Force Mobility Airmen, are the foundation to success, and you provide

the ultimate comparative advantage over our adversaries," Van Ovost said.

"Advancing warfighting capabilities is as much about developing the right mindset as it is managing an aircraft acquisition program, developing Advanced Battle Management System technologies or Joint All-Domain Command and Control concepts," she said.

"By operationalizing our innovate, execute and learn methodology, we will aggressively expand upon current capabilities to generate and project the force, defend installations and networks and keep the Joint Force informed and synchronized across the competition continuum," Van Ovost said. "Key to that methodology and mission success is innovation; seeing things as they can be, not how they are."

Prioritizing force development and capability advancement enables AMC to deliver credible capacity to accomplish its primary missions of projecting the Joint Force through airlift, air refueling, aeromedical evacuation and global mobility support while ensuring strategic deterrence to underwrite America's military and diplomatic instruments of power.

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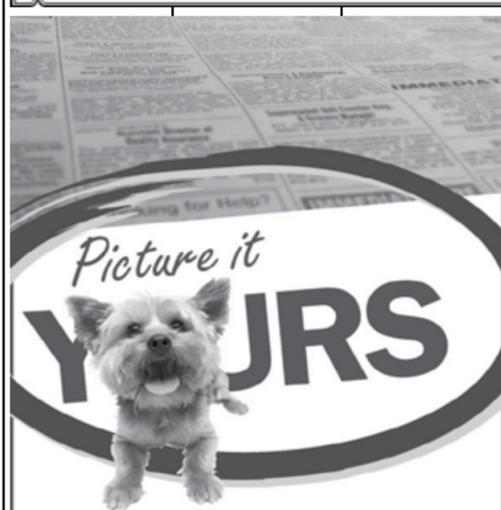
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Brown

From Page 4

culture needed to accomplish them. That document was followed by "action orders" focused on four specific areas - Airmen, bureaucracy, competition, and finally, design and implementation.

For the "Airmen" category, "I'm thinking about those who wear the uniform or are Department of the Air Force civilians, they ought to appreciate coming to work each day," echoing a sentiment expressed

by previous Chiefs of Staff. "We must provide them the resources, the training and the guidance and the intent and the authority to do their jobs and enjoy coming to work."

But in a departure, Brown also said a different culture is needed to adapt to a world where speed is necessary.

"We can't always wait and ask for permission. I want our younger leaders to be empowered to make decisions on a lower level that we trust them to do their job at the same time they trust the leadership; it goes both ways," he said.

For that approach to work,

he said, Air Force leaders must ensure the proper conditions are present. "Do they have all the tools? Have we helped them through the path? Or do we throw them in the deep end and say, 'Call if you need help?' How do we work with all the leadership chains to make sure they have what they need?" he said.

Likewise, Brown said he is determined to ensure that leaders and Airmen know bureaucracy must be streamlined and even reshaped. "Redundancy" must be eliminated where possible and lines of communication "must be flattened," he said.

"I hate bureaucracy. It's just

something I've always dealt with. I like cutting to the chase and getting things done," he said. "... But I also think there are things internal to the United States Air Force that we can do things a bit faster. I'm looking at ourselves in the mirror as a United States Air Force; I think there are things internal to us that we've got to do a bit better."

On competition, Brown said the Air Force, like the U.S. military as a whole, is moving with dispatch to reconfigure its policies, practices and doctrine to confront peer powers such as Russia and China after decades focusing on

combatting terrorism.

Succeeding, he said, demands a deep and precise knowledge of each adversary and successfully incorporating new mindsets that embrace joint operations and the value of "capabilities" rather than individual "platforms."

"We've got to get our house in order to talk more about capabilities and less about platform," he said.

"We need to take a hard look at each platform, each capability we buy and look at it through the lens of what the threat is and not just blindly continuing to buy the same thing because it's available," he said.

LEAP

From Page 5

time for LEAP. Our U.S. government and service leaders have been very clear in stating that partnerships are a priority. This is the real value and strength of LEAP. I view this program as a powerful security cooperation tool that creates incredibly capable and dependable partners, and which directly supports USG security

agenda - and that's powerful."

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1

1) A U.S. Air Force Thunderbird receives fuel from a KC-10 Extender, Oct. 22 over Oklahoma. The KC-10, from Travis Air Force Base, California, off-loaded nearly 40,000 pounds of fuel to the Thunderbirds, allowing them to accomplish their mission. 2) A KC-10 sits on the flight line Oct. 22 at Travis AFB. U.S. Airmen from the 9th Air Refueling Squadron were preparing the aircraft for aerial refueling of the U.S. Air Force Thunderbirds over Oklahoma. 3) The Thunderbirds perform a six-ship formation under a KC-10 Oct. 22 over Oklahoma.

Thunderbirds, Travis meet midair for... REFUELING

U.S. Air Force photos by Senior Airman Jonathon Carnell



2



3



U.S. Air Force photo/Christine Minoda

Malaya Orozco, daughter of U.S. Air Force Capt. Jennifer Orozco, 60th Medical Operations Squadron clinical social worker, writes school notes Aug. 27 while attending distance learning classes at the Youth Center at Travis Air Force Base, California. Schools surrounding Travis AFB started this school year through distance learning due to COVID-19.

Juggle

From Page 2

One thing the family can agree on is the extra time together this pandemic has provided. One of the hidden blessings that the Campbells have found is taking more walks as a family.

Unlike the Campbells, some parents still need other resources to accommodate their children's needs. The Travis AFB Youth Center, where Orozco's children go, now offers full-time care for school-aged kids. It used to be only a before and after care facility during school days.

"The Youth Center has been converted into a quiet area to make sure that the children are able to focus and concentrate on their schoolwork with adult supervision," said Carrie Basaca, 60th Force Support Squadron Youth Center director. "We do have leaders, but not certified teachers. I can tell you that they have been a big help to the success of these children."

They support military families, especially single Airmen and mil-mil parents.

"The Youth Center has quickly adapted to the needs of distance learning students and has provided increased

More info

If you are a military family and need support while your children continue distance learning from home, please contact the following:

- Airman and Family Readiness Center at www.travisafrc.com, 707-424-2486 or 60FSS.FSFR@us.af.mil.
- Christian Mendoza, school liaison officer, at 707-424-4345 or christian.mendoza.4@us.af.mil.

internet access and connection and they work with the teachers during the school day," Orozco said. "Being able to send my kids to childcare has also enabled me to heal from my c-section and care for my newborn during a critical time after giving birth. Having the resource of the CDC/Youth Center has helped decrease the stress of juggling work demands and caring for a newborn with the stress of distance learning."

In some way, shape, or form, everyone is affected by the pandemic. No one exactly knows when it will end, and we're all wondering, is this going to be the new norm? Regardless, Team Travis continues to get the mission done and will continue to support our Airmen and their families who are impacted by distance learning.

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